

ADVISORY SUPPORT to TACKLING ORGANISED CRIME

DATE 29.-31.8.2022

LOCATION: Somalia, Mogadishu, EUCAP Somalia HQ

COURSE CONCEPT

The Request

Within the framework of EU Civilian Training Initiative (EUCTI), a three-year-long EU co-funded project aimed at complementing standard training activities carried out by member States, civilian crisis management (CCM) organisations and other training providers, the consortium has identified training courses which could be offered to EUCAP Somalia and to other IOs working in the same country (e.g. UN, AU and NGOs) during the time span of the project itself (2021-2023). Based on the training needs provided by the above mission, an exchange of emails between staff of EUCAP Somalia and Crisis Management Centre Finland (CMC Finland), one of the EUCTI project partners, started in Autumn 2021.

Discussions focused around organizing an in-country training on **ADVISORY SUPPORT TO TACKLING ORGANISED CRIME** for EUCAP Somalia personnel, the participant pool would be enlarged by staff serving in other international missions, operations and organisations in Somalia. The course concept is based on CMC Finland produced Handbook on Advisory Support to Tackling Organised Crime. One of the writers of the book is the main trainer for the course that is to be implemented in Somalia.

Organised crime is a major threat to security and stability as well as to domestic and global economies. When tackling organised crime, the focus is not on specific types of crime, it is about criminality ranging from drug trafficking to serious violent crimes being committed systematically and within criminal structures. The connections between transnational organised crime and state fragility, armed conflict and terrorism have become obvious over recent decades. International co-operation to counter these threats is vital. At the same time "advising" is one of major tools of delivery in EU and UN civilian crises management (CCM) and peacekeeping (PK) missions (as part of monitoring, mentoring, advising and training (MMA-T) approaches).

Thus, this training concept answers two major challenges faced in all CCM and PK operations, especially in post-conflict countries and for SSR authorities, whose resilience to tackle these challenges is still developing. Especially in operation area like Somalia that is also due to geographical reasons faced with multiple national and regional OC challenges with international causes and effects. In-country implementation format also assists the different actors, operating in the same area, to have a more uniformed approach and message in the future.

The Proposed Offer

CMC Finland has agreed to offer a 3-day in-situ training to the personnel of EUCAP Somalia and other IOs working in Somalia on diverse organised crime topics and phenomena. All of them face same OC challenges in the conflict/post-conflict country, but may have different messages or in worst case contradiction advisory messages to host nation counterparts.

Naturally, Covid has affected the planning of this training like it has affected everything else. After a lengthy period of email exchanges, dates have been set for 29 to 31 August and arrangements at EUCAP compound initially agreed on and to be finalized during summer while EUCTI consortium deals with course application and participants selection according to EUCTI protocol. CMC Finland will also be in touch independently with UN and AU colleagues in order to find relevant IOs and participants.

In addition, participants may have very diverse professional backgrounds and varied experiences on organised crime, not to mention actual advising experience. Thus, a pre-course survey will be included in the application form to allow organisers to finetune and further tailor the training to the actual needs of selected participants.

The Course

The course aims to enhance missions' and other international organisations' capacities in Somalia in assisting local authorities in countering organised crime. Experience has shown that due to the diverse background of mission members and continuous staff rotation, a standardised approach and practical guidance for advising on organised crime matters is useful. There is an ever stronger need among monitors, trainers, advisors and mentors alike for concise and systematic tools to help them situate themselves in the local context within relatively short deployments and mission mandates. The course strengthens the conceptual and practical understanding of how to give strategic advice related to fighting organised crime in Somalia. It brings together the expertise, mechanisms and lessons learned and facilitates discussions among colleagues on how to best operationalise new guidelines in the field.

The Target Audience

Monitors, trainers, advisors and mentors in the field of organised crime working for international missions and operations in Somalia. Participants/target audience advisers working in Somalia for Eu or UN and are by definition experienced OC experts. Assumption is that participants are experienced OC experts in their country of origin and and thus selected to their current secondment in Somalia. One of the aims of this course is to update them on latest developments, trends and threats as recognised on EU level.

The Expected Learning Outcomes

The course presents an overall approach to tackling organised crime in host states by linking political and tactical levels, and providing a comprehensive list of examples and recommendations for each phase of the process. Doing so, it supports advisers and their missions and local counterparts in a range of circumstances.

The course provides an overview of good practice in assisting authorities in the host country to identify and implement efficient strategic and tactical tools to disrupt organised crime groups and activities.

By the end of the training, the participants will better understand the current policy debates regarding international support to tackling OC (EU, UN, OSCE), be familiar with the relevant international policy framework (e.g. UNTOC), have overview of the tools of strategic advisory work and also have enhanced capability to selfreflection in adviser role in international setting. This knowledge, these skills and the attitude can be applied to tackling OC also after EOM of the adviser and/or in the next secondment, with the necessary contextualization.

The Methodology

As the course is indeed based on a Handbook "Advisory Support to Tackling Organized Crime" written by the main trainer (PK) of the course. He will be supported with experience OC investigator/trainer who will also be Course Director and is CMC Finland training specialist. Both have national, regional and international experience on CCM and advisory work in operations.

As training methods: presentations, interactive discussions, group work. Role plays, round robins, and fish bowl method are used to give diversity to the substantially hefty training days.

Topics

The training will cover advising, monitoring and mentoring activities both on strategic and operational levels in the following areas:

- strategy/public policy development
- monitoring strategy implementation
- assessment and oversight mechanisms
- delineation of competencies in fighting organised crime
- legislation analysis
- capacity building
- gender aspects
- internal regulations and intra-agency cooperation
- inter-agency cooperation
- international cooperation

The Logistics

The course is envisaged to be held in EUCAP Somalia HQ in Mogadishu, on 29 to 31 August. The training is foreseen to be 3 days in duration. There is no tuition fee.

Training team (trainer PK, Course Director, Course Assistant) are to be accommodated in EUCAP HQ camp due to security reasons. EUCAP Somalia has assured that the other IOs (UN, AU, possible NGOs) can enter the compound.

The security arrangements in Somalia will affect the implementation. All logistics of the training needs to be within EUCAP Somalia HQ. The catering, accommodation and training venues are to be at EUCAP Somalia HQ. This means that there is no options for tendering services. What is available in the EUCAP Somalia HQ, is what we need to use.

CMC Finland does not wish to unnecessarily take any additional safety risks to add to the constant prevailing risk that implementation of training in Mogadishu creates.

For additional information, please contact the Course Director [sari.rautarinta@cmcf inland.fi](mailto:sari.rautarinta@cmcf finland.fi), Course Assistant Marika Naumanen marika.naumanen@cmcf inland.fi or in their absence training@cmcf inland.fi.

The Training Structure

As stated the training is implemented in-situ in order to facilitate the substantial amount of theoretical substance information included, the nature of advising including the soft skills and to facilitate effective discussion between participants from different IOs based in Somalia. It is expected that 12-15 participants from EUCAP Somalia and smaller numbers of participants from other IOs (UN, AU, maritime actors) will attend the training, making the participant number between 15 to max 25, which is an ideal number for free discussions and group work.

The substance content follows the Handbook outline and is complimented by exercises to support practicing soft skills. Thus, the training builds on and is tailored for IOs in Somalia based on the Handbook outline:

1. Introduction to topic
 - a. Definition of terms
 - b. Identifying key actors
2. Strategic advice
 - a. Strategy development
 - b. Delineation and institutional set up
 - c. The legal framework

3. Operational aspects
 - a. Special structures
 - b. Internal regulations and SOPs
 - c. Interagency co-operation and coordination
 - d. The International dimension
4. Way forward

After the training sessions there is an individual written “out-test” to evaluate the effectivity of the training (in addition to trainer team observations). The pre-test is conducted verbally in the beginning in a discursive form. It will serve as assessment tool as well as an ice breaker



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